

# Enhancing Homeland Security with Models, Simulations and Games

Briefing to:
MOVES Open House

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#### Phase I Project Overview

 Conducted research for DHS' Office for Domestic Preparedness (ODP) on the state/availability of technologies for training and exercising (T&E) - specifically models, simulations, and games (MS&G)

#### Project Methodology

- Conduct field research of the existing homeland security T&E program
- Collect WMD and terrorism responserelated T&E requirements
- Review over 100 MS&G products and related initiatives
- Incorporate requirements and product characteristics into a searchable database
- Create a framework for tying requirements to MS&G based on instructional strategy
- Finally produce a roadmap for incorporating MS&G

## Current State of Training and Exercising



- Classroom Training
- Table-top Exercises
- Full-scale Exercises



#### Issues with Current T&E

- Demand for all-hazards preparedness training and exercises <u>far exceeds the current capacity</u> for delivery
- <u>Face-to-face</u> emphasis requires experienced instructors and facilitators and although effective, <u>cannot meet today's needs</u>
- An estimated 3.2 million first responders need T&E, not to mention an additional 4-5 million medical workers and countless others from the private sector

#### BOTTOM LINE:

- Need to <u>EXPAND REACH</u>, <u>INCREASE FREQUENCY</u>, <u>LOWER COSTS</u>
- How can MS&G Help?

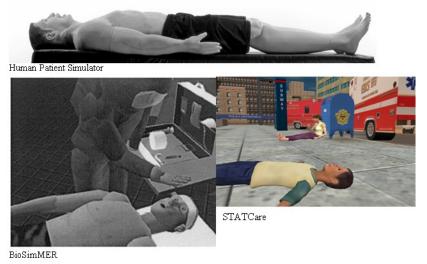
## Future State of Training and Exercising: MS&G

**Models** 



**Simulation** 







The first step in understanding how to use MS&G is to understand the requ

## Identifying Training and Exercise Requirements

- Collected over 1,100 T&E requirements from authoritative sources - FEMA, ODP, Presidential Directives and from interviewed authorities
- Categorized requirements by descriptive attributes (e.g., student level, type of WMD) for entry into a relational database
- Used Rational Requisite Pro (RRP) to both capture requirements and map product capabilities

### Results from Requirements Analysis

- Most requirements associated with ALL TYPES of WMD vs. specific to CBRNE
  - Potential shortfall in WMD-specific requirements?
- Few requirements for public safety communications, govt. adminsitrative, private sector, hospital, and transportation areas
- Most requirements focused at first responders vs. federal, state, and local officials

#### Review MS&G

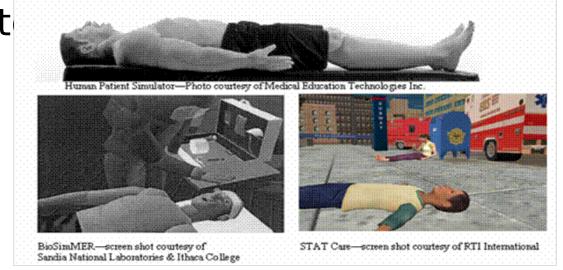
- Reviewed over 100 products/initiatives
- Identified key product attributes
- Collected narrative product descriptions, cost info, contract support required, training strategies, etc.
- Generated a matrix for comparing T&E needs to existing product capabilities

#### Results from MS&G Analysis

- Media selection is requirements driven and needs a DSS
- Few MS&G for senior officials, equipment and awareness training, public safety communications, transportation, hospital, biological and radiological events
- Current standards for M&S data architectures, protocols and formats not adopted in domestic preparedness applications

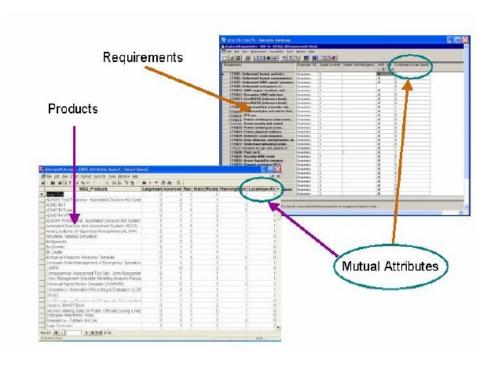
#### Research Questions

- Many MS&G exist
  - What is the best way to choose among myriad alternative T&E tools?
  - How can one ensure that training requirements are met using any given



# Project Output: Proposed Decision Support System

- DSS enables:
  - querying
  - filtering large records matrices
  - studying
     relationships
     between
     requirements and
     products via
     common attributes



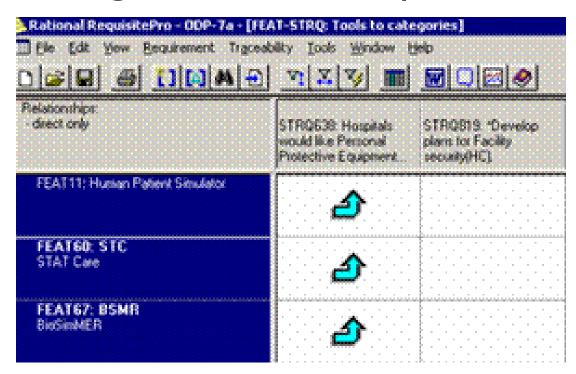
### DSS Sample Use

Updating course content by inspecting current training

Requirements	Attributes					
Requirements:	Functional Area	Target Audien	The second second	Prevention Task	Applied Context-Equipmen	ODP Training
	3 · Fit Y Srt A		1 - Fit Y Srt A			
STRQ585: Flow of public information.	EMA, EMS, FD, HazMat	Commanders,	All		0	FSE
STRQ589: Protection of a crime scene.	Environment of the	To Trosportor	70		4	
STRQ590: Detection.	EMA, EMS, FD, HazMat	1st Responder	All		1	
STRQ592: Decontamination.	EMA, EMS, FD, HazMat	1st Responder	All		1	
STRQ568: Medical Capabilities.	EMS, HC, Public Health	1st Responder	All		1	
STRQ587: Patient dealings.	EMS, FD, HazMat, HC,	1st Responder	All		1	
STRQ963: EMS integration	EMS, HC		All		0	FSE
STRQ586: Medical facilities.	HC	1st Responder	All		1	
STRQ783: Test adequacy of mental health	HC, Public Health		All		0	
STRQ809: "Recognize signs and symptoms of WMD	HC		All	Y	1	
STRQ819: "Develop plans for Facility security(HC).	HC		All	Y	0	
STRQ831: "Understand decontamination	HC		All	Y	1	
STRQ842: "Develop a decontamination strategy to	HC		All	Y	0	
STRQ848: "Develop plans for Illness, injury and line	HC		All	Y	0	
STRQ849: "Develop plans for Medical surveillance of	HC		All	Y	0	
STRQ852: "Establish triage and treatment protocols	HC		All	Y	0	
STRQ859: "Know how to wear and use the	HC		All	Y	1	
STRQ883: "Develop plans for Fatality	HC		All	Y	0	
STRQ893: Develop plans for Fatality management.	HC		All		0	-
STRQ566: Bio-Remediation.	Dept. Health & Human	1st Responder	biological		0	
STRQ563: Threat Preparation.	EMA, EMS, FD, HazMat				0	
STRQ564: Integration of Criminal and	EMS, HC, LE, Public He				1	
STRQ571: Medical Monitoring/Surveillance.	EMS, HC, Public Health				0	TTX
<lask a="" create="" here="" p="" requirement<="" to=""></lask>			All		0	

#### DSS Sample Use

 Determine products appropriateness for training and/or exercising selected requirements.

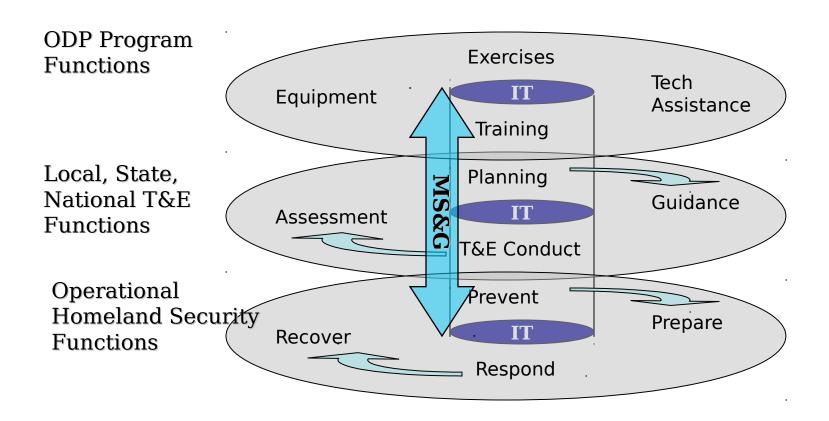


## Strategic Roadmap for MS&G

#### Addressed 3 main needs:

- Use of MS&G by constituents limited by lack of funding and knowledge/understanding of MS&G
- T&E program needs (access, frequency, realism, gaps, performance evaluation, feedback) can be enhanced w/ MS&G
- Facilitation of national program management through integration of MS&G and related technologies into an IT infrastructure

#### **Future Vision**



#### For more information

- Copies of ThoughtLink's product reviews:
  - http://www.ojp.usdoj.gov/odp/exercises.
     htm (select the MS&G link)
- Or contact Julia Loughran, loughran@thoughtlink.com, 703-281-5694